

INTERIM REPORT 1 APRIL – 30 JUNE 2024 Niklas Stenberg, President and CEO, and Malin Enarson, CFO

QUARTER 1 HIGHLIGHTS





QUARTER 1: NET SALES DEVELOPMENT

- Net sales increased by 7% of which 2% organic
 - Customer activity stable at a high level
 - The market situation varied between different segments
 - Well-filled order backlog with good quality

Net Sales Growth, SEK m



Net Sales Growth per Business Area, SEK m 7% 6,000 5,438 163 2 5,500 45 95 31 13 5,089 5,000 4,500 4,000 3,500 3,000 2,500 2,000 1,500 Q1 23/24 Automation Electrification Industrial Group Items Q1 24/25 Energy Process Technology Solutions

ADDTECH

QUARTER 1: EBITA DEVELOPMENT STRENGTHENED PROFITABILITY

- 19% EBITA growth with a margin of 15.3% (13.7)
 - Improved margins in all business areas
 - Added value, improved product mix and more profitable acquisitions
 - Operating cash flow strengthened over the quarter
 - P/WC 71% (66)

EBITA, SEK m and EBITA margin rolling 12 months, %



EBITA Growth per business area, SEK m





QUARTER 1: BUSINESS AREA DEVELOPMENT

20	- + 1	G	\$	
AUTOMATION	ELECTRIFICATION	ENERGY	INDUSTRIAL SOLUTIONS	PROCESS TECHNOLOGY
Net sales SEK 910 m (897) +2% EBITA SEK 117 m (109) +7% EBITA-margin 12.9%	Net sales SEK 1,119 m (1,024) +9% EBITA SEK 150 m (130) +15% EBITA-margin 13.4%	Net sales SEK 1,459 m (1,428) +2% EBITA SEK 212 m (198) +7% EBITA-margin 14.5%	Net sales SEK 968 m (923) +5% EBITA SEK 216 m (157) +37% EBITA-margin 22.4%	Net sales SEK 987 m (824) +20% EBITA SEK 143 m (112) +28% EBITA-margin 14.5%
 Stable sales development Good demand for companies operating in the process- and defense industry Sales trend stable in the mechanical industry and down in medical technology against tough comparisons 	 Favorable business situation Strongest development within special vehicles, mechanical, energy and defense segments Stable demand in electronics and medical technology while data & telecom and building & installation weakened 	 Positive market situation Demand for infrastructure products for electric transmission and niche products for electric power distribution remained good Stable sales development in mechanical industry while the positive trend within wind power continues 	 Stable as a whole Solid sales within the forest- and sawmill industry but with unchanged low demand for new projects Weakened demand within mechanical industry and special vehicles Good market situation for the subsea business 	 A strong quarter across all segments The positive trend within the marine segment continues Stable demand within energy, medical technology and forestry & process Somewhat weaker demand in mechanical industry, special vehicles and after-market components and solutions



POSITIVE MARGIN TREND CONTINUES





IMPROVED CASH FLOW







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LOW RISK BALANCE SHEET



- Equity ratio 39% (38%)
- Leverage 1.4 (1.5)
- Gearing 0.7 (0.7)



HIGH PACE OF ACQUISITIONS

Acquisition	Business area	Access	Net sales, SEKm*	Employees*
Novomotec GmbH	Electrification	April 2024	80	9
Cell Pack Solutions Ltd.	Electrification	April 2024	75	30
GoDrive AS	Industrial Solutions	April 2024	75	5
Nuova Elettromeccanica Sud S.p.A.	Energy	June 2024	160	32
 C. Gunnarssons Verkstads AB	Industrial Solutions	July 2024	200	45
Analytical Solutions and Products B.V.	Process Technology	July 2024	140	30
Romani Components Srl	Automation	July 2024	125	23

- Four companies acquired during the first quarter
- Three additional completed after closing – all seven adding in total about SEK 855 m and 174 new employees
- Our international expansion continues according to plan





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SUMMARY

- Good start to the fiscal year
- High activity in all business areas
- Solid EBITA growth of 19% with margin at new record level
- Business situation varies between segments
- High acquisition pace the international expansion continues
- Well filled orderbook of good quality
- Positive outlook for the next coming quarters

